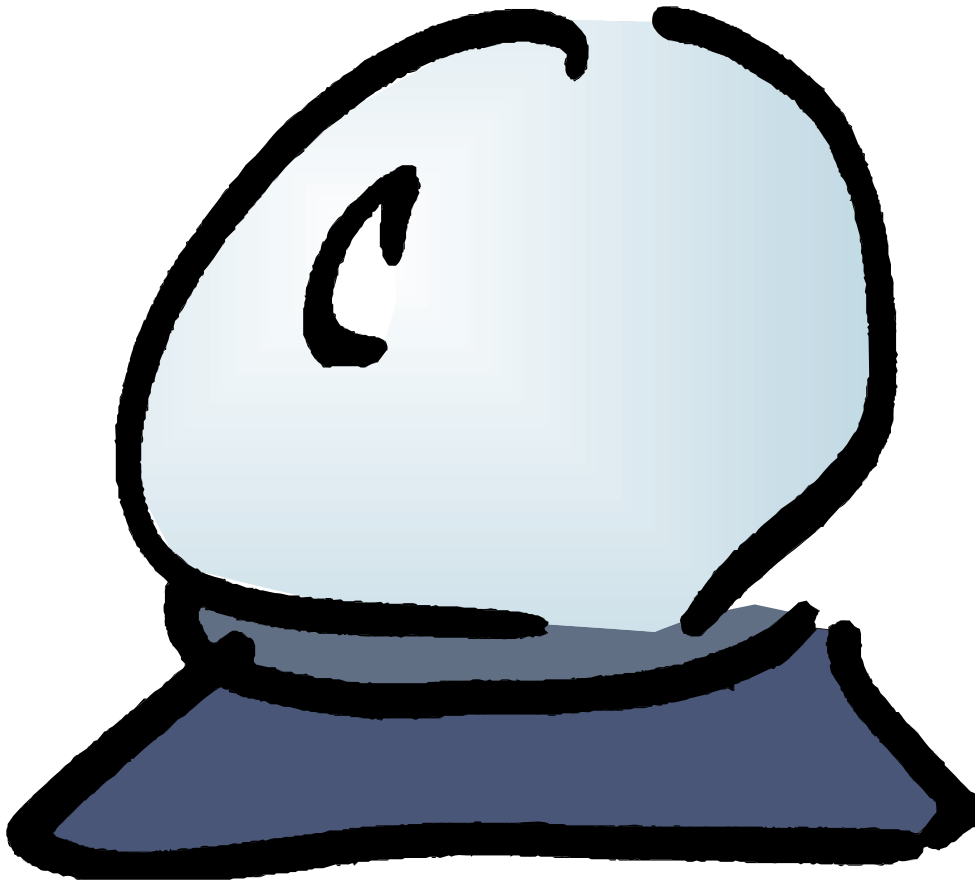


# Internet Futures



Acknowledgement to Anders Rockstrom  
of Teija Sonera, whose presentation on  
this topic had a profound impact on me -  
he presented his arguments so clearly and  
simply it was just an irresistible message.

Thanks Anders!

geoff

purpose:



share some thoughts  
about the Internet  
and its future

think about some  
of the major  
factors that will  
shape our future

# why

The mainstream  
telecommunications  
industry has a  
rich history



# why

The mainstream  
telecommunications  
industry has a  
rich history

...of making very poor  
technology guesses

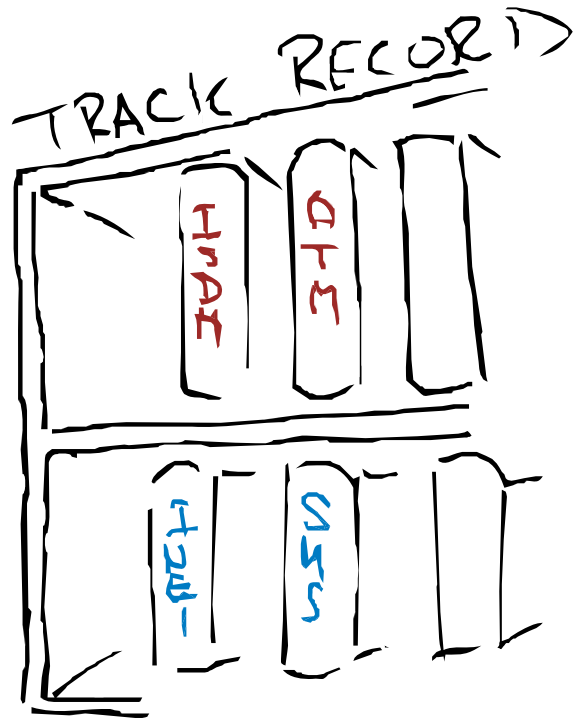


# why

The mainstream  
telecommunications  
industry has a  
rich history

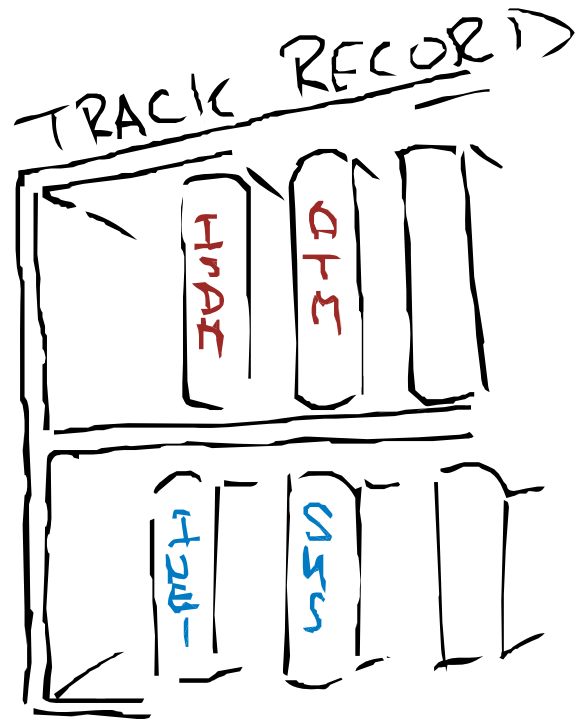
...of making very poor  
technology guesses

and regularly being  
taken by  
surprise!



# why

could we do a  
better job?



# One approach:

1. Observe the situation and what's happening



# One approach:

1. Observe the situation and what's happening
- 2.
3. Understand where this may lead us and what options may be presented on the way

# One approach:

1. Observe the situation and what's happening
2. Believe what we see *(the most difficult one!)*
3. Understand where this may lead us and what options may be presented on the way

# What's Happening Today: User Preferences and the Market for Services

# What's Happening Today: User Preferences and the Market for Services

From radio to tv to ?

# What's Happening Today: User Preferences and the Market for Services

From radio to tv to ?



'IPTV'

# What's Happening Today: User Preferences and the Market for Services

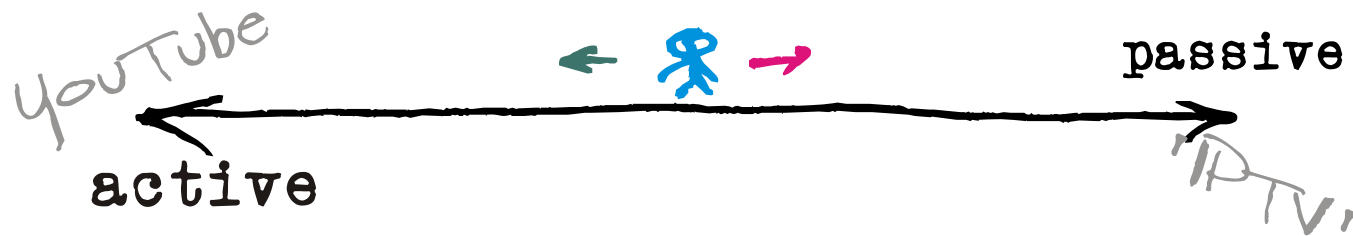
From radio to tv to ?



# What's Happening Today: User Preferences and the Market for Services

From telephony to chat  
to mashups to p2p to ?

From radio to tv to ?



# Service Profile Choices

Open collaboration  
framework

open

vs

walled  
garden

Bundled services



# Service Profile Choices

Open collaboration  
framework

open

vs

walled  
garden

Bundled services

role  
specialization

open delivery  
infrastructure

vs

Service / content  
distribution networks

Vertical  
integration

# Service Profile Choices

Open collaboration  
framework

open

vs

walled  
garden

Bundled services

role  
specialization

open delivery  
infrastructure

vs

Service / content  
distribution networks

Vertical  
integration

Active user  
networks

user  
produced

vs

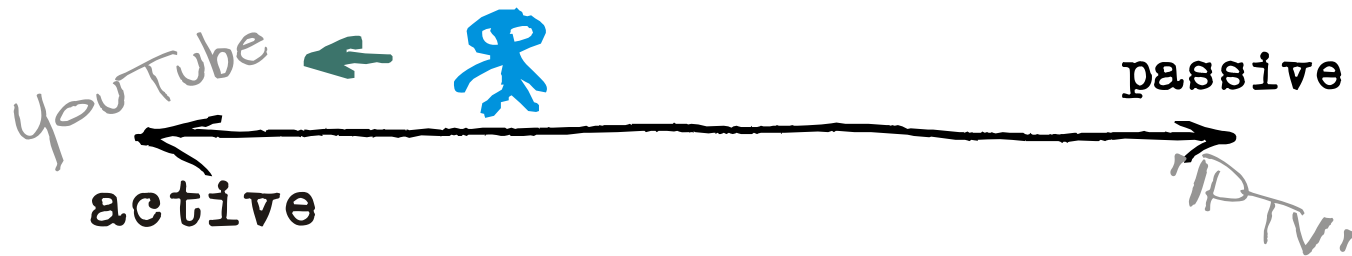
externally  
produced

Passive users

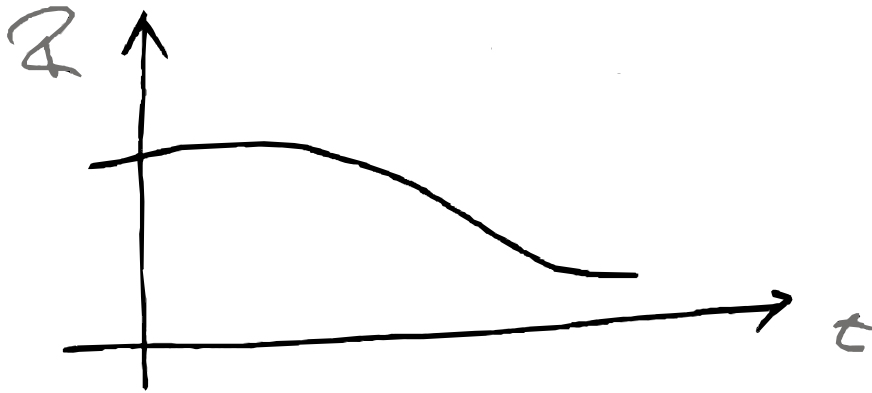
# What's Happening Today: User Preferences and the Market for Services

From telephony to chat  
to mashups to p2p to ?

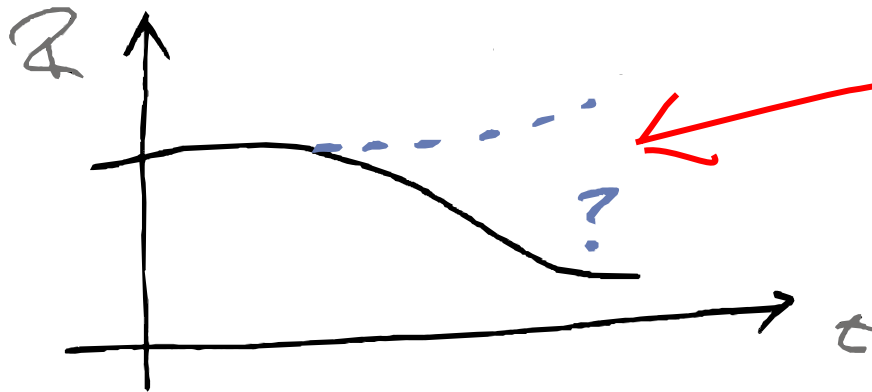
From radio to tv to ?



# What's Happening Today: Declining Revenue Profile for incumbent telcos



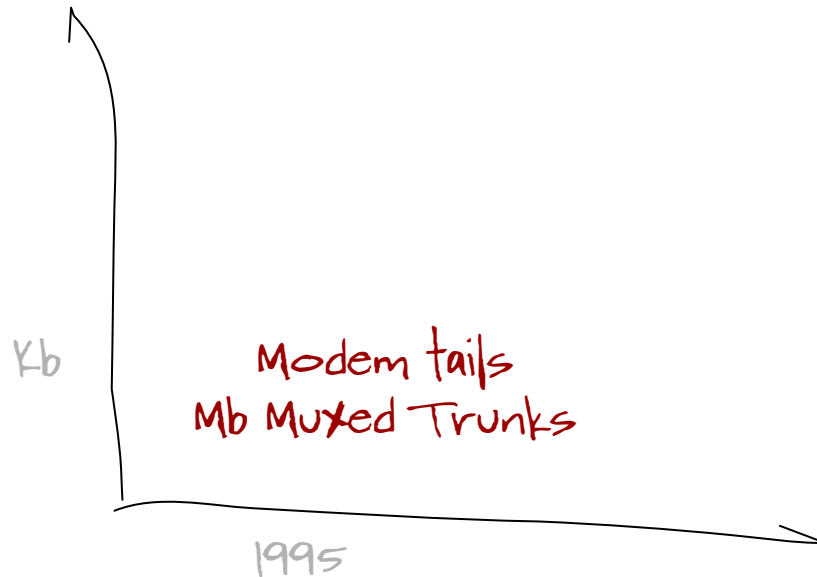
# Whats Happening Today: Declining Revenue Profile for incumbent telcos



How to fill the gap of the  
Internet's revenue leak?

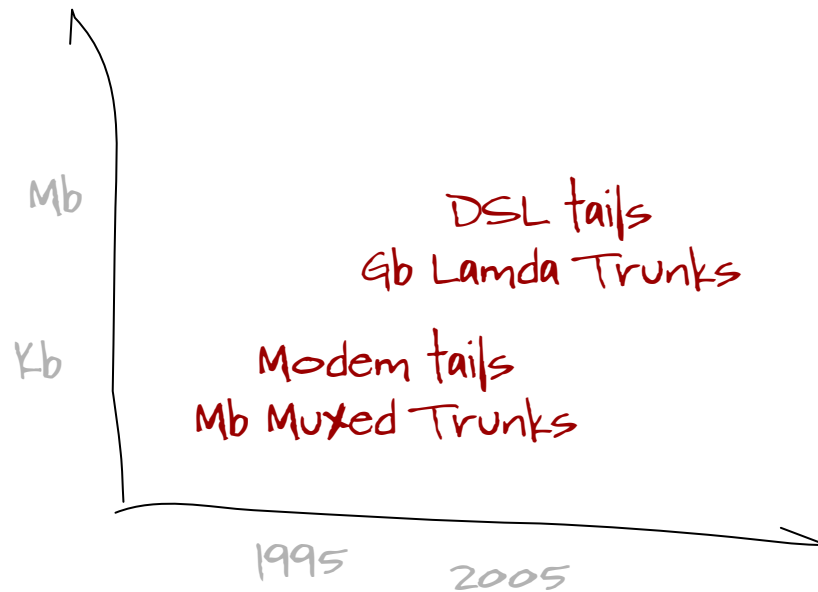
# Whats Happening Today: Demand for Bandwidth

what mass market customers want for \$25 per month!



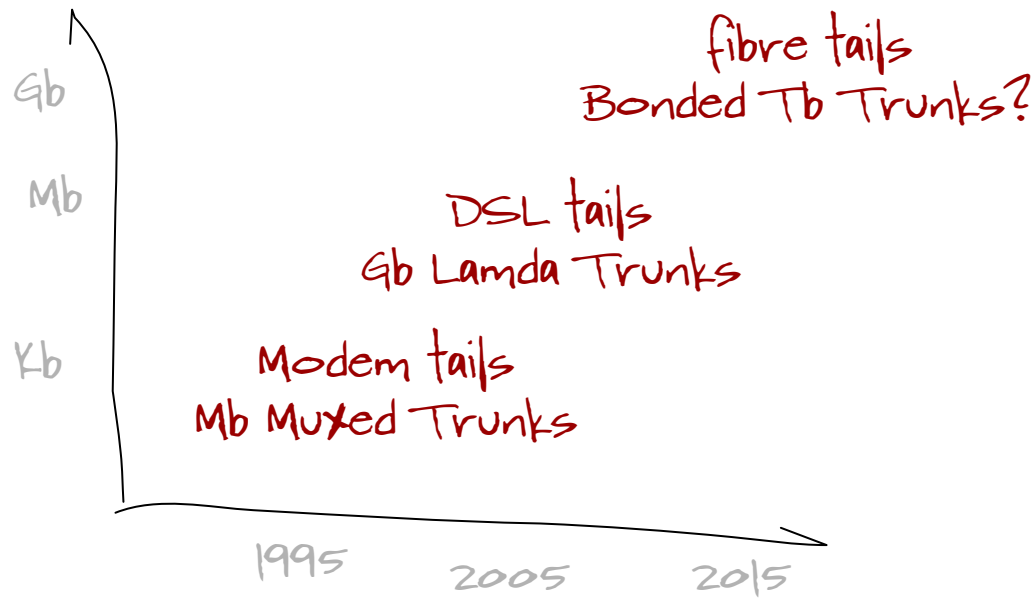
# Whats Happening Today: Demand for Bandwidth

what mass market customers want for \$25 per month!



# Whats Happening Today: Demand for Bandwidth

what mass market customers want for \$25 per month!

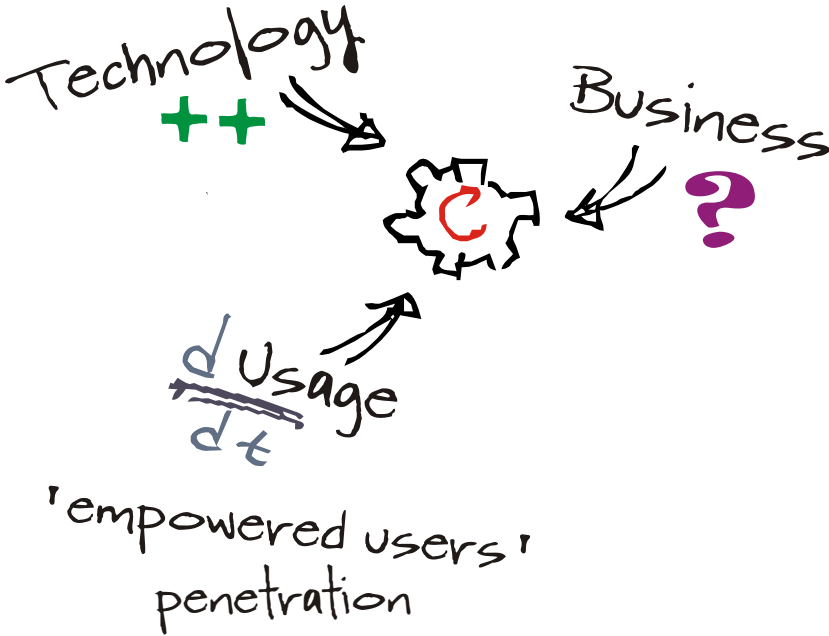




# driver dimensions



# driver dimensions



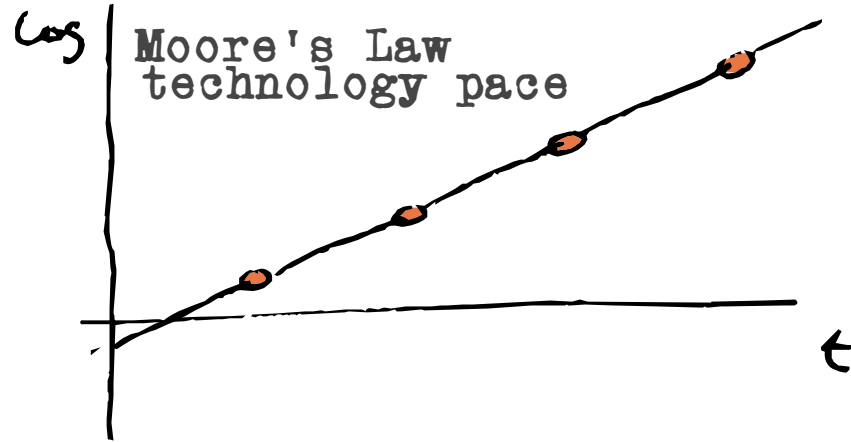
# technology

++

surplus

fast refill

enabling windows



# technology

++

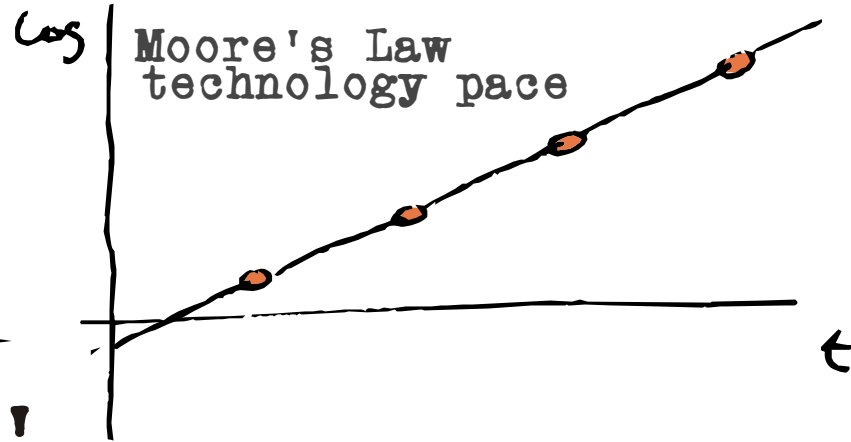
surplus

fast refill

enabling windows

---

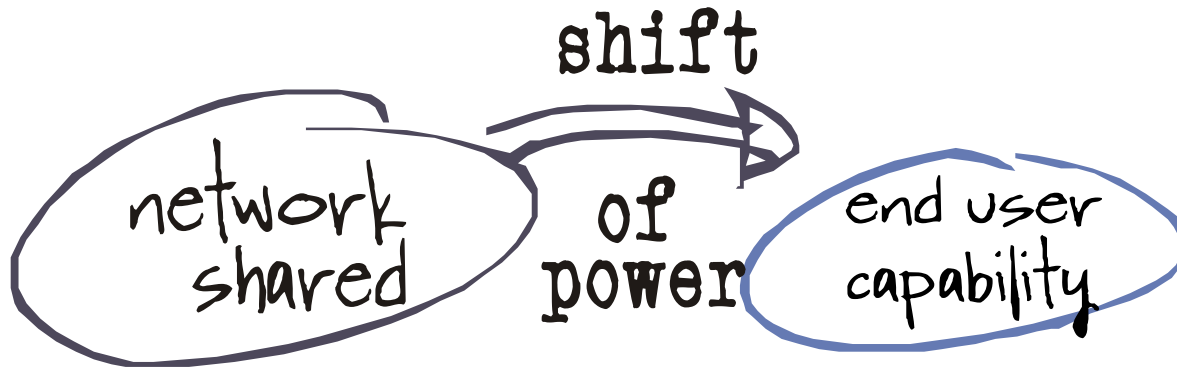
see it ...  
... seize it !



# technology

++

technology push and network architecture



# technology

## new production paradigms

"Over the top"  
applications



a 'network-service'  
produced outside  
of the 'network'

# technology

## new production paradigms

"Over the top"  
applications



a 'network-service'  
produced outside  
of the 'network'

Content production is a commodity  
application that users sustain  
through sharing, rather than a  
valuable service that is produced  
externally through dedicated  
production channels

technology

surplus enables  
divergence

for  
simplicity and  
performance



# technology

surplus enables  
divergence

for  
simplicity and  
performance

~~QoS~~    ~~IMS~~  
~~Network VPNs~~

# technology

surplus enables  
divergence

for  
simplicity and  
performance

~~QoS~~    ~~IMS~~  
~~Network VPNs~~

no need for  
IP-convergence

# technology

surplus enables  
divergence

for  
simplicity and  
performance

~~QoS~~    ~~IMS~~  
~~Network VPNs~~

no need for  
IP-convergence

Web enabled user generated  
content

facebook  
doppler    youtube  
wikipedia

# technology

surplus enables  
divergence

for  
simplicity and  
performance

~~QoS~~    ~~IMS~~  
~~Network VPNs~~

no need for  
IP-convergence

Web enabled user generated  
content

facebook  
doppler    youtube  
wikipedia

heterogeneity

convergence complemented  
with divergence

interoperability

when there is a  
use for it

$\frac{d}{dt}$  usage

fuelling the usage growth fire

$\frac{d}{dt}$  usage

fuelling the usage growth fire

usage = scaling

# $\frac{d}{dt}$ usage

fuelling the usage growth fire

Please send heaps more....

bandwidth  
switching fibre routes storage  
routing  
addressing delivering  
silicon density  
memory speed power heat dissipation  
storage efficiency

usage = scaling

# $\frac{d}{dt}$ usage

fuelling the usage growth fire

Please send heaps more....

bandwidth  
switching fibre routes storage  
routing  
addressing delivering  
silicon density  
memory speed power heat dissipation  
storage efficiency

usage = scaling

But is bigger always cheaper?



# $\frac{d}{dt}$ usage

fuelling the usage growth fire

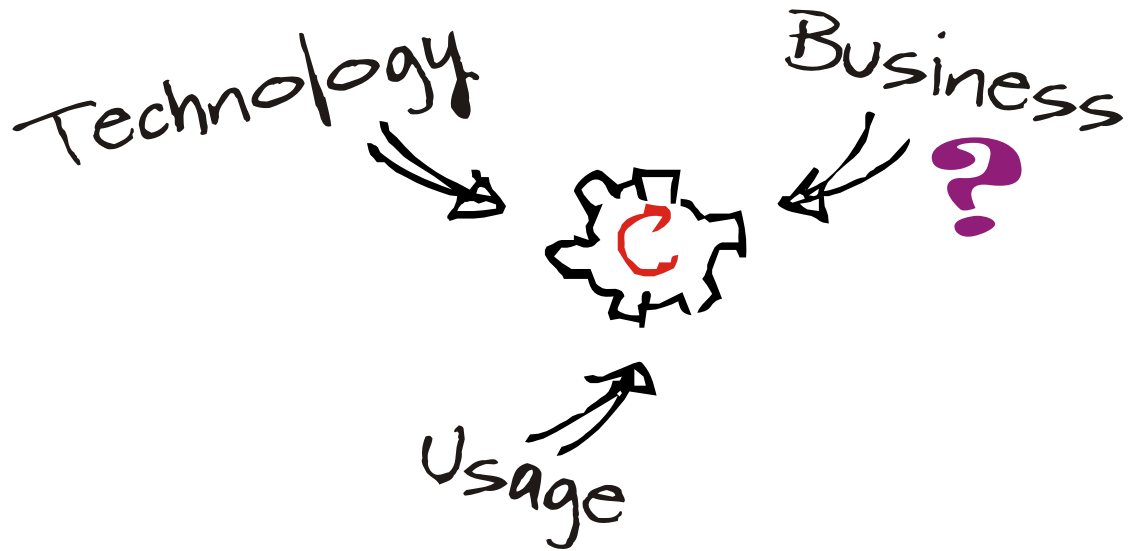
Please send heaps more....

bandwidth  
switching fibre routes storage  
routing  
addressing delivering  
silicon density  
memory speed power heat dissipation  
storage efficiency

usage = scaling

But is bigger always cheaper?  
and what happens when its not?

# Business modelling



..today operators  
tend to be very  
hype driven ..

..today operators  
tend to be very  
hype driven ..

convergence

seemlessnet

NGN - . . .

triple play

..today operators  
tend to be very  
hype driven ..

convergence

seemlessnet

NGN - . . .

triple play

✱ Everyone is talking  
about it

..today operators  
tend to be very  
hype driven ..

convergence

seemlessnet

NGN - . . .

triple play

- ✖ Everyone is talking about it
- ✖ Few have actual experience

..today operators  
tend to be very  
hype driven ..

convergence

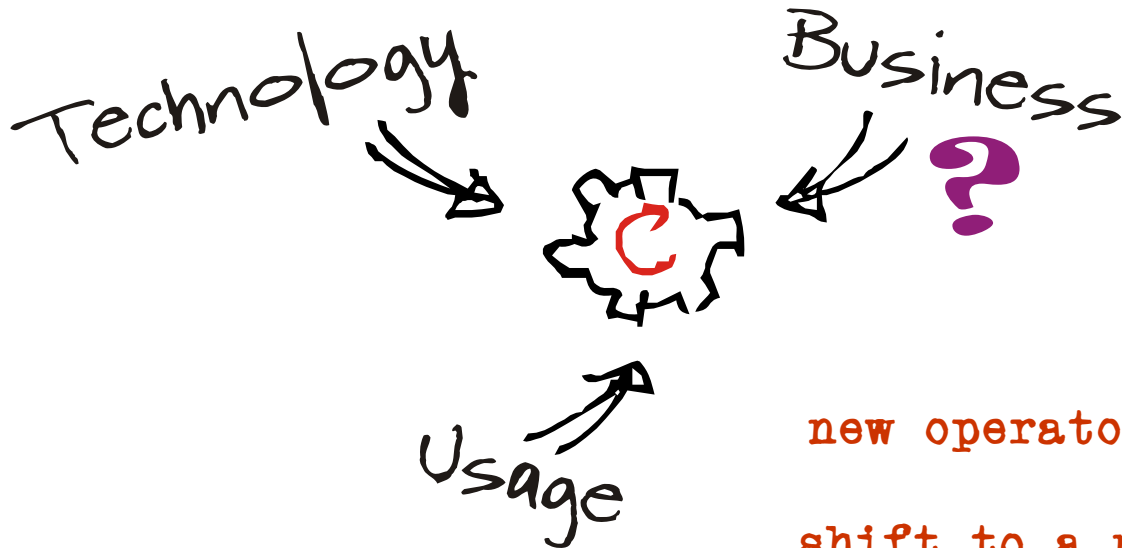
seemlessnet

NGN - . . .

triple play

- ✖ Everyone is talking about it
- ✖ Few have actual experience
- ✖ .. and the actual experiences are mostly failures

# Business modelling



new operator roles being defined  
shift to a new business structure

.. involving users  
and other stake-holders



# Business modelling

□ Packet pushing is a commodity utility activity

Low margins

Low barriers to entry

No product differentiation

Valued services are overlays to the network

Deregulation and competition

# Business modelling

❑ Packet pushing is a commodity utility activity

Low margins

Low barriers to entry

No product differentiation

Deregulation and competition

Valued services are overlays to the network

❑ Traditional revenue streams are vaporizing

wired telephony

Business data products

Local Access  
monopolies

Mobile telephony

# Business modelling

❑ Packet pushing is a commodity utility activity

Low margins

Low barriers to entry

No product differentiation

Deregulation and competition

Valued services are overlays to the network

❑ Traditional revenue streams are vaporizing

wired telephony

Business data products

Local Access  
monopolies

Mobile telephony

❑ Investors remain nervous about telcos

Cost of capital is high

Consumers are fleeing legacy telcos in the face of price gouging

Shareholder returns need to stay high

No residual expertise left in-house

So where are  
we heading?

My personal view sees the following..

So where are  
we heading?

*My personal view sees the following..*

network

commodity utility  
network operation

high capacity  
packet pushing

# So where are we heading?

My personal view sees the following..

network  
commodity utility  
network operation

high capacity  
packet pushing

**user** - drive, production  
p2p, content, ..

User-centric applications,  
not network-centric services

Value shift up  
the protocol stack

# So where are we heading?

*My personal view sees the following..*

network  
commodity utility  
network operation

high capacity  
packet pushing

**user** - drive, production  
p2p, content, ..

User-centric applications,  
not network-centric services

Value shift up  
the protocol stack

## Reinvention:

involving users  
new partners

and different business models

# Drilling down...

So far this is all rather abstract



# Drilling down...

So far this is all rather abstract

Lets take a more detailed look at  
some specific technologies

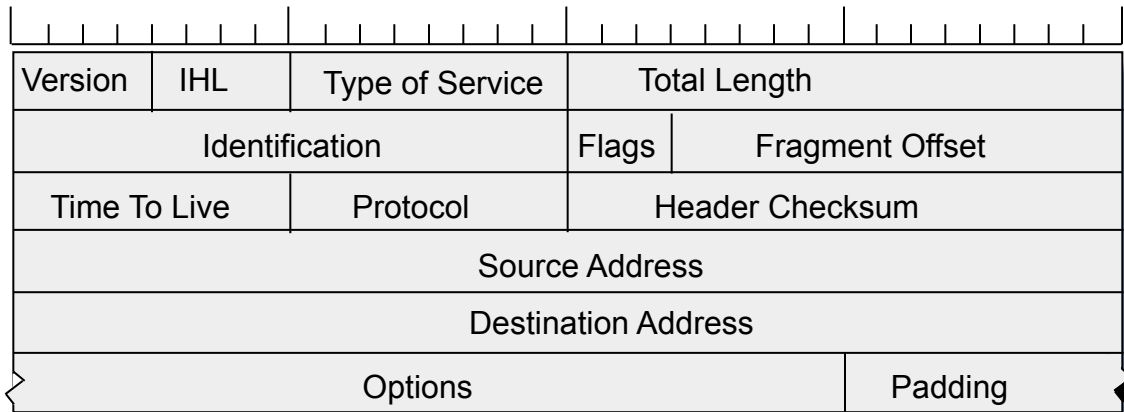
# Drilling down...

This is all rather abstract

And bear in mind that the shape of the future can often be found in the mistakes of the past!

Lets take a more detailed look at some specific technologies

# IP was just so simple..



Hop-by-hop stateless forwarding

Datagram transmission

End-to-End data integrity

Decoupled resource management, topology management

What could possibly go wrong?

What's not working...

What's not working...

Multicast

# What's not working...

Multicast

MPLS

# What's not working...

Multicast

MPLS

Congestion Control



# What's not working...

Multicast

Buffering and Queues

MPLS

Congestion Control

# What's not working...

Multicast

Buffering and Queues

MPLS  
Congestion Control

QoS

# What's not working...

Multicast

Buffering and Queues

MPLS

Congestion Control

QoS

Consistent Speed

# What's not working...

Multicast

Buffering and Queues

High Speed

Consistent Speed

Congestion Control

MPLS

QoS

# What's not working...

Multicast

Buffering and Queues

Ultra High Speed

High Speed

Consistent Speed

MPLS

Congestion Control

QoS

# What's not working...

Multicast

Delay

Buffering and Queues

Ultra High Speed

High Speed

Consistent Speed

MPLS

Congestion Control

QoS

# What's not working...

Multicast

Delay

Buffering and Queues

Ultra High Speed

High Speed

Consistent Speed

MPLS

Congestion Control

QoS

Load Management

# What's not working...

Multicast

Delay

Buffering and Queues

Ultra High Speed

High Speed

Consistent Speed

MPLS

Congestion Control

Load Management

Routing  
QoS



# What's not working...

Multicast

Identity and location overloading  
Delay

Buffering and Queues

Ultra High Speed

High Speed

Consistent Speed

MPLS

Routing

Congestion Control

QoS

Load Management

# What's not working...

Multicast Identity and location overloading

Packet quantization and fragmentation

Delay

Buffering and Queues

Ultra High Speed

High Speed

Consistent Speed

MPLS

Routing

Congestion Control

QoS

Load Management

# What's not working...

Multicast

Identity and location overloading

Packet quantization and fragmentation

Delay

IPv6

Buffering and Queues

Ultra High Speed

High Speed

Consistent Speed

MPLS

Routing

Congestion Control

QoS

Load Management

# What's not working...

Multicast

Identity and location overloading

Packet quantization and fragmentation

Delay

IPv6

Buffering and Queues

Tunnels

Ultra High Speed

High Speed

MPLS

Routing

Consistent Speed

Congestion Control

QoS

Load Management

# What's not working...

Multicast Identity and location overloading  
Packet quantization and fragmentation

Delay

IPv6

IPv6 Transition

Buffering and Queues

Tunnels

Ultra High Speed

MPLS

Routing

High Speed

Congestion Control

QoS

Consistent Speed

Load Management

# What's not working...

Multicast Identity and location overloading  
Packet quantization and fragmentation

Jitter

Delay

IPv6

Buffering and Queues

Tunnels

IPv6 Transition

Ultra High Speed

High Speed

MPLS

Routing

Consistent Speed

Congestion Control

QoS

Load Management

# What's not working...

Multicast Identity and location overloading  
Packet quantization and fragmentation

Delay IPv6  
Jitter IPv6 Transition  
Buffering and Queues Tunnels  
Ultra High Speed Wireless  
High Speed MPLS Routing  
Consistent Speed Congestion Control QoS  
Load Management

# What's not working...

Multicast Identity and location overloading  
Packet quantization and fragmentation

(in)security

Delay

IPv6

Jitter

IPv6 Transition

Buffering and Queues

Tunnels

Wireless

Ultra High Speed

MPLS

Routing

High Speed

Congestion Control

QoS

Consistent Speed

Load Management



# What's not working...

## Network Management

Multicast

Identity and location overloading

Packet quantization and fragmentation

(in)security

Delay

IPv6

Jitter

IPv6 Transition

Buffering and Queues

Tunnels

Wireless

Ultra High Speed

MPLS

Routing

High Speed

Congestion Control

QoS

Consistent Speed

Load Management

# What really needs to work...

Network Management

Multicast

Identity and location overloading

Packet quantization and fragmentation

(in)security

Delay

IPv6

Jitter

IPv6 Transition

Buffering and Queues

Ultra High Speed

Wireless

High Speed

MPLS

Routing

Consistent Speed

Congestion Control

QoS

Load Management

# Scaling

Where to from here?

Where to from here?

What 'worked' for the Internet was the shift of control from network to edge

# Where to from here?

What's giving us some grief is the overloading of location and identity

What 'worked' for the Internet was the shift of control from network to edge

And if we want to scale further we need to understand flow dynamics and feedback control systems to pack the elephants and mice into the same wavelengths or into the same spectrum frequency

## Where to from here?

What's giving us some grief is the overloading of location and identity

What 'worked' for the Internet was the shift of control from network to edge

In thinking about a future Internet

There's no need to clean the slate



There's no need to clean the slate

Nor to forget everything we've learned  
about packet networks so far

There's no need to clean the slate

Nor to forget everything we've learned  
about packet networks so far

But we need to think about a future that is way  
beyond today's Internet

And as we look at the evolution of the technology there are probably two important design principles to bear in mind ...

Focus

Simplicity

# a closing thought

I'm probably going to be proved wrong as much as I may be right with these thoughts. There is no certain track of progress here.

Each shift of the Internet's use paradigm through innovation is as much a surprise to the innovator as it is to everyone else

which is probably a very good thing!